

WEST BASIN

Municipal Water District

Fiscal Year 2025-2026 Budget Workshop

Customer Agency Workshop
June 5, 2025



Workshop Agenda

- 1. About West Basin
- 2. Key Budget Drivers
- 3. Operating Revenues
- 4. Operating Expenses
- 5. Capital Improvement Program
- 6. What Charges Are On Your Bill?
- 7. Rates and Charges
- 8. Next Steps



About West Basin





Provide a **safe** and **reliable** supply of **high-quality water** to the communities we serve.

Board of Directors



Division I

Tommy Faavae

Director



Olivision II

Gloria D. Gray

President



Desi Alvarez Secretary

Division III



Division IV

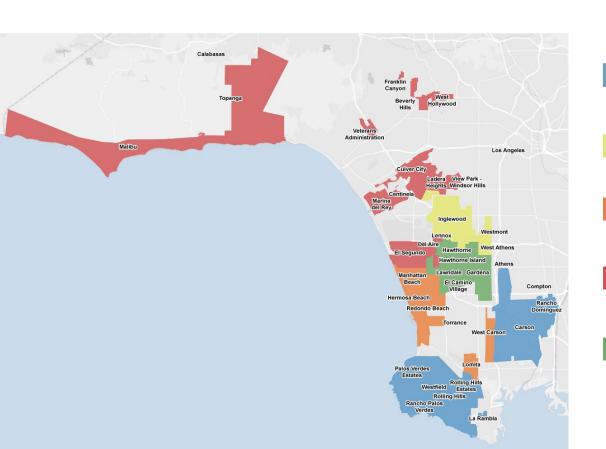
Scott Houston
Treasurer



Donald L. Dear Vice President

Division V

Service Area



Division I

Carson, Palos Verdes Estates, Rancho Palos Verdes, Rolling Hills, Rolling Hills Estates, and the unincorporated LA County areas of Rancho Dominguez

Division II

Inglewood, portions of the cities of Gardena and Hawthorne, and the unincorporated LA County areas of Ladera Heights, View Park-Windsor Hills, West Athens, and Westmont

Division III

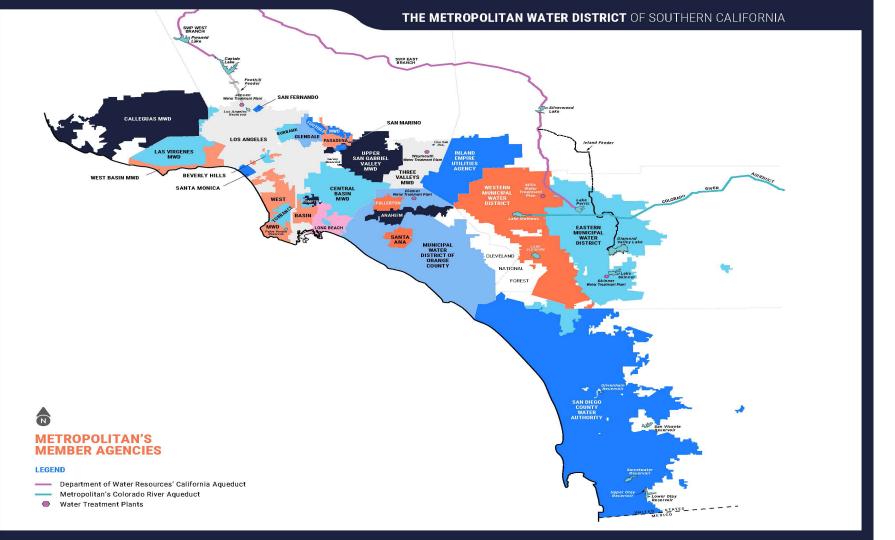
Hermosa Beach, Lomita, Manhattan Beach, Redondo Beach, a portion of the city of Torrance, and the unincorporated LA County area of West Carson

Division IV

Culver City, El Segundo, Malibu, West Hollywood, a portion of the city of Hawthorne, and the unincorporated LA County areas of Del Aire, Marina del Rey, Topanga, and Wiseburn

Division V

Lawndale, portions of the cities of Gardena and Hawthorne, and the unincorporated LA County area of El Camino Village and Lennox





Key Budget Drivers



FY 2025-26 Key Budget Drivers

- 1. Metropolitan Water District rate increases in CY 2025 and CY 2026
- 2. Fluctuating recycled and potable water demands
- 3. Refinery agreements (5) renegotiated
- 4. Investment returns Economic Update
- 5. Inflation and Tariffs
- 6. New O&M agreement increase production and decrease expenses
- 7. Concerted effort to reduce expenses

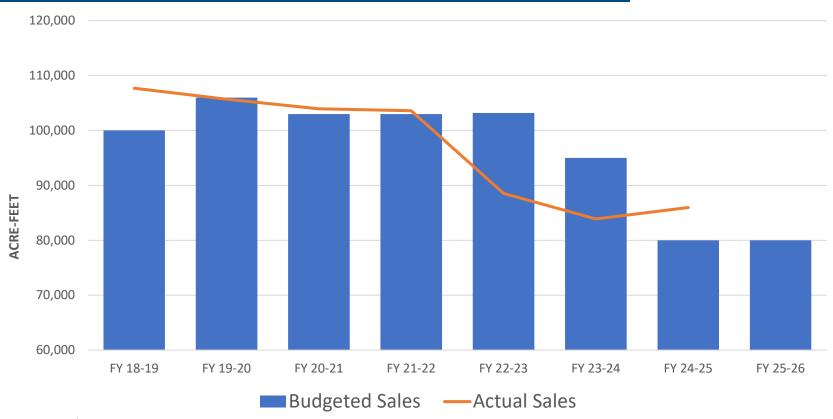
Key Budget Drivers: MWD Imported Water Rates



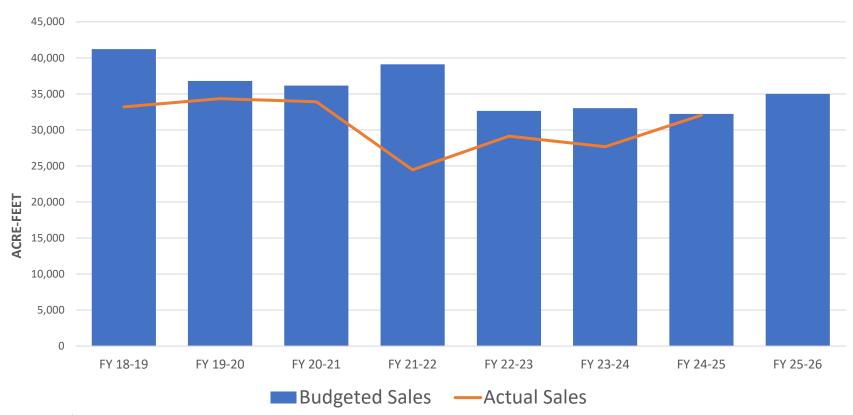
Metropolitan adopted water rates and charges for Calendar Years 2025 and 2026 on April 9, 2024.

Full service imported water Tier 1 rates increased by 11% on January 1, 2025, and will increase by an additional 10% on January 1, 2026.

Key Budget Drivers: Potable Water Sales vs Budgeted Sales



Key Budget Drivers: Recycled Water Sales vs Budgeted Sales



Key Budget Drivers: Recycled Water Agreements and Cost of Service Analysis

Customer/Type of RW	Prod Date	Start Date	Termination Date
Chevron - Nitrification	6/1/1995	9/12/2024	9/12/2024*
Chevron - Boiler Feed	7/1/2001	8/1/2016	9/30/2027
Torrance - Nitrified	7/1/1997	3/1/2021	Extended to 8/31/2025
Torrance - Boiler Feed	9/1/1998	9/1/1998	Extended to 8/31/2025
Marathon - Nitrified	2/1/2000	11/17/1997	6/30/2025
Marathon - Boiler Feed	2/1/2000	11/17/1997	6/30/2025
WRD - Barrier	7/1/1997	4/1/2017	4/1/2037
LADWP - Irrigation	7/1/1997	7/1/1996	7/1/2026
NRG - Boiler Feed	7/1/2019	1/24/2011	4/1/2043

Key Budget Drivers: Savings with New O&M Contract

Fee Structure	Approved Contract Value	Related Current Expenses
Management Fee	\$4.67M	\$2.99M
Fixed Operations Fee	\$4.83M	\$5.08M
Fixed Maintenance Fee	\$1.66M	\$8.54M
Reimbursable Maintenance Fee	\$2.61M	
Reimbursable Items	\$17.56M	\$20.90M
Contractor Mark Up	9.7%/4.0%	12%
Annualized Transition Fee (Amount over five years)	\$0.16M (\$0.82M)	NA
Total Annual Fee (with Annualized Transition Fee)	\$31.52M	~\$37.51M

Key Budget Drivers: Investment Market



- 1. Slower Growth in 2025
- 2. Greater Market Uncertainty
- 3. Inflationary Trends
- 4. Labor Market

Key Budget Drivers: Inflation

	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Actual
Reserves	\$82,204,783	\$72,538,046	76,538,395
Average Daily Spending	\$807,886	\$945,723	\$1,144,573
Days Cash on Hand	102	77	67
Debt Coverage Ratio	1.47	1.36	1.32

^{*} The Target Debt Coverage Ratio is 1.75 per the West Basin Strategic Plan.



Operating Revenues



FY 2025-26 Proposed Revenues – 5 Rate Scenarios

Category	0% Scenario #1	5% Scenario #2	6% Scenario #3	7% Scenario #4	8% Scenario #5
Recycled Water Sales	\$57,890,977	\$58,050,982	\$58,082,983	\$58,114,984	\$58,146,985
WB RSC from Potable water (80 AF)	\$24,785,400	\$26,012,400	\$26,257,800	\$26,503,200	\$26,748,600
Standby Revenue	\$7,631,947	\$7,631,947	\$7,631,947	\$7,631,947	\$7,631,947
Fixed Service Charge - Public Information and Education	\$4,765,954	\$4,765,954	\$4,765,954	\$4,765,954	\$4,765,954
Grants	\$358,500	\$358,500	\$358,500	\$358,500	\$358,500
Fixed Payment - Refineries	\$3,923,780	\$3,923,780	\$3,923,780	\$3,923,780	\$3,923,780
Investment Income	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
Fixed Service Charge - Water Policy	\$2,607,730	\$2,607,730	\$2,607,730	\$2,607,730	\$2,607,730
MWD Funding	\$308,500	\$308,500	\$308,500	\$308,500	\$308,500
Torrance O&M Reimbursement	\$98,000	\$98,000	\$98,000	\$98,000	\$98,000
Purveyor Water Quality Monitoring	\$10,600	\$10,600	\$10,600	\$10,600	\$10,600
Total Revenue	\$103,481,388	\$104,868,393	\$105,145,794	\$105,423,195	\$105,700,596



Operating Expenses



FY 2025-26 Proposed Operating Expenses – By Program

Programs	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Workshop #1	FY 2025-26 Proposed Workshop #2	FY 2025-26 Proposed Workshop #3	FY 2025-26 Final Proposed Budget
West Basin Labor and Benefits	\$11,178,495	\$11,400,295	\$11,590,412	\$11,590,412	
Water Recycling Operations	\$49,854,332	\$49,246,454	\$47,124,400	\$47,124,400	
Technical Planning	\$979,284	\$1,004,453	\$1,886,530	\$686,456	
Water Use Efficiency	\$1,178,700	\$1,073,500	\$1,073,500	\$1,073,500	
Water Policy & Resources Development	\$437,400	\$890,000	\$860,000	\$810,000	
Public Information and Education	\$771,864	\$829,109	\$879,609	\$836,609	
Purveyor Water Quality Monitoring	\$5,925	\$12,434	\$10,600	\$10,600	
District Expenses - Other	\$1,249,820	\$2,003,732	\$1,140,880	\$1,110,880	
Board Service (includes all Director costs)	\$1,516,868	\$1,124,020	\$749,435	\$749,435	
Information Technology	\$1,629,501	\$742,248	\$1,781,849	\$1,781,849	
DLD Building	\$401,550	\$449,348	\$451,748	\$451,748	
Human Resources	\$244,550	\$178,370	\$162,820	\$162,820	
Finance and Procurement	\$199,100	\$250,770	\$311,458	\$311,458	
Total Expenses	\$69,647,389	\$69,204,733	\$68,023,241	\$66,700,167	

West Basin Labor and Benefits – By Program

	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Workshop #3	Variance Increase/ (Decrease)
Grand Total	\$11,178,495	\$11,590,412	\$411,917
Programs	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Workshop #3	FY 2025-26 Proposed Budget Workshop #3
Operations	11	\$1,839,128	8
Engineering	8	\$2,327,779	10
Board Services	7	\$1,128,441	7
Finance and Contracts	7	\$1,456,243	7
Public Information and Education	7	\$1,104,022	6
Water Resources and Planning	4	\$959,519	4
Executive Management	3	\$1,420,101	3
Information Technology	3	\$664,283	3
Human Resources	2	\$524,327	2
Interns (excluded from grand total)	8	\$166,569	8
Grand Total	52	\$11,590,412	50

Labor and Benefits Assumptions

- 1. Labor 50 full-time positions and 8 interns
- 2. CalPERS Unfunded Accrued Liability (UAL)
- 3. OPEB 0.1% increase
- 4. Medical 7.5% premium increase
- 5. Dental Flat

Public Information and Education – Expenses By Program

Programs	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Workshop #3	Variance Increase/ (Decrease)
30 Years of Recycled Water Celebration	_[\$17,400	\$17,400
Art Contest	\$18,500	\$20,000	\$1,500
General Public Education	\$74,700	\$66,300	(\$8,400)
Grass Replacement Rebates - Advertising	\$39,585	\$46,000	\$6,415
K-12 Education	\$238,400	\$226,500	(\$11,900)
Outreach	\$188,764	\$195,009	\$6,245
Rain Barrels - Advertising	\$5,915	\$7,000	\$1,085
Water Harvest	\$158,000	\$158,00	-
Water Star Kit Program	\$48,000	\$36,000	(\$12,000)
Water Supply Conference	_	\$64,400	\$64,400
Overhead Allocation	\$1,563,577	\$1,379,457	(\$184,120)
WB Salary and Benefits	\$2,459,269	\$2,549,888	\$90,619
Public Information and Education	\$4,794,710	\$4,765,954	(\$28,756)

^{*}Funded through Fixed Service Charge

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Public Information and Education - Expenses



Water Harvest

Annual event in October for members of the community. Tours of the Edward C. Little Water Recycling Facility are given throughout the day, with educational stations and informational booths.

Student Art Contest

Local art contest where students advance to compete in Metropolitan's "Being Water Wise Is..." competition.

Water Exploration

Field trip program that offers free bus transportation to Edward C. Little Facility to local K-12 schools; also includes in-school assembly program

Education

Water Star Conservation Kits, School Newsletters, Teach and Test Program, Workforce Development initiatives

Outreach

Community engagement and communications efforts for District initiatives and programs

Recycled Water Operations – Expenses By Program

Programs	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Workshop #3	Variance Increase/ (Decrease)
Chemicals	\$18,124,661	\$15,124,937	(\$2,999,724)
Consultants	\$768,925	\$791,008	\$22,083
Contract Operations Labor	\$11,456,100	\$11,148,987	(\$307,113)
Facility Maintenance	\$4,778,350	\$5,888,333	\$1,109,983
General and Administrative Expenses	\$1,111,121	\$1,981,317	\$870,196
Lab Services	\$874,826	\$856,672	(\$18,154)
Permits/Treatment Surcharge	\$287,199	\$380,081	\$92,882
Secondary Effluent	\$343,800	\$371,150	\$27,350
Solids Management	\$2,520,650	\$1,600,023	(\$920,627)
Utilities	\$9,588,700	\$8,981,892	(\$606,808)
Overhead Allocation	\$2,227,926	\$1,977,221	(\$250,705)
WB Salary and Benefits	\$3,901,257	\$4,056,644	\$155,387
Recycled Water Operations	\$55,983,515	\$53,158,265	(\$2,825,250)
www.westbasin.org			25

Recycled Water Operations - Expenses

Fiscal Year 2025-2026 Proposed Budget

Chemicals	\$15,127,937
Solids Management	\$1,600,023
Utilities	\$606,808

Facility Maintenance \$5,888,333
General and Administrative Expenses \$1,981,317

Technical Planning – Expenses By Program

Programs	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Workshop #3	Variance Increase/ (Decrease)
Bulk Chemical Storage Condition Assessment	\$175,000	\$242,956	\$67,956
Climate Change Plan	\$150,000	-	(\$150,000)
Recycled Water Program Feasibility Studies	-	\$443,500	\$443,500
Overhead Allocation	\$207,142	\$183,928	(\$23,214)
WB Salary and Benefits	\$457,416	\$463,616	\$6,200
Technical Planning	\$989,558	\$1,334,000	\$344,442

Technical Planning - Expenses

Bulk Chemical Storage Condition Assessment

Purpose: The assessment would (a) determine the remaining useful life of West Basin's chemical storage tanks located at each of the West Basin plants, and (b) develop a prioritized repair/replacement program.



Pure Water Southern California Feasibility Study

Purpose: The Pure Water program would purify treated water, providing enough water for over 1M people. The study would evaluate and assess the practicality of the Pure Water program and identify potential challenges.





Capital Improvement Program



FY 2025-26 Proposed Capital Projects

Types of Capital Improvement Program	Essential Projects	Projects for Consideration	Projects With Outside Funding Source
New Infrastructure-Pipeline	\$511,494	-	\$330,292
R&R Facilities Specific*	\$13,283,875	\$1,102,024	\$6,048,605*
R&R Capital/Operational	\$2,593,412	-	\$1,077,062
Other Projects	\$1,398,766	-	-
Total	\$17,787,547	\$1,102,024	\$7,455,959

^{*} Part of the funding has already been collected as part of two existing refinery agreements that makes up West Basin's current reserve balance

No. of projects: 37

Total FY 2025-26 CIP: \$26,345,530

Water Policy and Resource Development – Expenses By Program

Programs	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Workshop #3	Variance Increase/ (Decrease)
2025 Urban Water Management Plan	-	\$250,000	\$250,000
Annual Water Supply and Demand Assessment	\$15,000	\$15,000	-
Federal Legislative Advocacy	\$167,000	\$170,000	\$3,000
Grant Writer	\$30,000	\$50,000	\$20,000
Conservation Framework Retailer and CII Program Support	\$32,000	\$80,000	\$48,000
State Legislative Advocacy	\$158,400	\$160,000	\$1,600
Water Bottle Filling Station	\$35,000	\$35,000	-
Water Loss Support Program	-	\$50,000	\$50,000
Overhead Allocation	\$719,305	\$638,688	(\$80,617)
WB Salary and Benefits	\$1,117,849	\$1,159,042	\$41,193
Water Policy and Resource Development	\$2,274,554	\$2,607,730	\$333,176

^{*}Funded through Fixed Service Charge www.westbasin.org

Water Policy and Resources Development - Expenses

Legislative Advocacy

State and Federal advocacy services needed to represent the interests of West Basin, its retailers, and the community at large

New Retailer Regulation Support

Assistance program intended to help retail agencies comply with pending statewide conservation regulatory requirements

Water Bottle Filling Station

Continue to provide local organizations, including municipalities and schools, with funding to install indoor and outdoor water bottle filling stations

Grant Development

Pursue funding opportunities to promote water conservation programs and conduct market research meant to support those programs

Water Use Efficiency – Expenses By Program

Programs	FY 2024-25 Adopted Budget	FY 2025-26 Proposed Budget Workshop #3	Variance Increase/ (Decrease)
CII Water Efficiency Program (FY 25/26 Budget In WRP)	\$50,000	-	(\$50,000)
Drought Resiliency Landscape Program	\$138,200	\$216,000	\$77,800
Firescaping Workshops	\$7,500	\$17,500	\$10,000
Grass Replacement Rebates	\$500,000	\$375,000	(\$125,000)
Landscape Designs	\$30,000	\$50,000	\$20,000
Parkway Beautification Program	\$150,000	\$115,000	(\$35,000)
Rain Barrel Distribution Program	\$128,000	\$125,000	(\$3,000)
South Bay Cities Council of Government	\$175,000	\$175,000	-
Overhead Allocation	\$466,073	\$413,837	(\$52,236)
WB Salary and Benefits	\$782,495	\$811,329	\$28,834
Water Use Efficiency	\$2,427,268	\$2,298,666	(\$128,602)

Water Use Efficiency/Conservation - Expenses

Grass Replacement

Rebates for residents, businesses and public agencies for grass replacement

Rain Barrels

Five annual rain barrel giveaway events, one within each Division

Public Agency Landscape Design

Free landscape design services for local cities and other public agencies

Regional Water Efficiency Program

Partnership with Las Virgenes MWD and LA County Waterworks to provide various water efficiency measures and resources in the northern parts of the service area



What Charges Are On Your Bill?



What Charges Are On Your Bill?

Charges from MWD

1. MWD Full Service Treated Volumetric Rate

2. MWD Readiness-To-Serve (RTS) Charge:

West Basin collects this charge based on volumetric rate from its retailers on behalf of MWD.

3. MWD Capacity Charge (CC):

West Basin collects this charge from its retailers on behalf of MWD. The charge for each agency is a fixed monthly rate based on the allocation formula from MWD.

What Charges Are On Your Bill?

Charges from West Basin

1. West Basin's Reliability Service Charge (Assessed on potable rates)

West Basin Potable Water Rate Formula

MWD Full Service Treated Volumetric Rate

+ MWD RTS Rate

+ West Basin Reliability Service Charge

West Basin Potable Tier 1

2. West Basin's Recycled Water Rates

- Irrigation recycled water rate
- Advanced treated recycled water rate

3. Fixed Service Charge

Helps fund the following reliability programs:

- Public Information and Education
- Water Policy and Resources Development



Rates and Charges



FY 2025-26 Reliability Service Charge - Methodology

- FY 2025-26 Proposed Budget Potable Water Sales 80,000 AF.
- FY 2025-26 Proposed Budget Potable WRD for the Dominguez Gap Barrier 1,800 AF.

FY2024-25	FY2025-26	FY2025-26	FY2025-26
Adopted Budget	Proposed Budget	Adopted Budget	Adjustments
(Expenses)	Workshop #3 (Expenses)	(Expenses)	Increase/(Decrease)
\$69,647,389	\$66,700,167		

FY 2025-26 RSC & Potable Tier 1 Rates - 5 Rate Scenarios

MWD Water Rate/AF	7/1/2025 - 12/31/2025 0% - Scenario #1	7/1/2025 - 12/31/2025 5% - Scenario #2	7/1/2025 - 12/31/2025 6% - Scenario #3	7/1/2025 - 12/31/2025 7% - Scenario #4	7/1/2025 - 12/31/2025 8% - Scenario #5
Tier 1	\$1,395	\$1,395	\$1,395	\$1,395	\$1,395
RTS	\$201	\$201	\$201	\$201	\$201
Total MWD Water Rate/AF	1,596	1,596	1,596	1,596	1,596
WB RSC Increase %	0%	5%	5%	7%	8%
West Basin RSC/AF	\$303	\$318	\$321	\$324	\$327
WB Tier 1 Rate/AF	\$1,899	\$1,914	\$1,917	\$1,920	\$1,923
MWD Water Rate/AF	1/1/2026 - 06/30/2026 0% - Scenario #1	1/1/2026 - 06/30/2026 5% - Scenario #2	1/1/2026 - 06/30/2026 6% - Scenario #3	1/1/2026 - 06/30/2026 7% - Scenario #4	1/1/2026 - 06/30/2026 8% - Scenario #5
Tier 1	\$1,528	\$1,528	\$1,528	\$1,528	\$1,528
RTS	\$214	\$214	\$214	\$214	\$214
Total MWD Water Rate/AF	\$1,742	\$1,742	\$1,742	\$1,742	\$1,742
WB RSC Increase %	0%	5%	5%	7%	8%
West Basin RSC/AF	\$303	\$318	\$321	\$324	\$327
WB Tier 1 Rate/AF	\$2,045	\$2,060	\$2,063	\$2,066	\$2,069
Total RSC Revenue	\$24,785,400	\$26,012,400	\$26,257,800	\$26,503,200	\$26,748,600

FY 2025-26 Recycled Water Rates - 5 Rate Scenarios

Recycled Irrigation	0% Scenario #1	5% Scenario #2	6% Scenario #3	7% Scenario #4	8% Scenario #5
Inside Service Area (Non-Tiered)	\$2,009	\$2,024	\$2,027	\$2,030	\$2,033
Outside Service Area (Tiered Rate)	\$2,109	\$2,124	\$2,127	\$2,130	\$2,133

Pass-through Revenue: MWD Capacity Charge – Calendar Year 2026

West Basin collects a Capacity Charge on behalf of MWD, for providing distribution capacity use during peak demands.

Agency Name	3-Year Maximum Daily Peak (CFS)	Annual Charge	Monthly Charge
California American Water Co.	4.1	\$48,948	\$4,079
Cal Water - Dominguez	42.8	\$510,648	\$42,554
Cal Water - Hawthorne	6.8	\$81,192	\$6,766
Cal Water - Hermosa Redondo	18.4	\$219,684	\$18,307
Cal Water - Palos Verdes	38.9	\$464,448	\$38,704
LA County Waterworks No. 29	14.8	\$176,944	\$14,749
City of El Segundo	14.6	\$174,312	\$14,526
City of Inglewood	11.2	\$133,368	\$11,114
City of Lomita	3.7	\$44,292	\$3,691
City of Manhattan Beach	7.9	\$93,720	\$7,810
Golden State Water Co.	35.7	\$426,720	\$35,560
Water Replenishment District	14.4	\$171,924	\$14,327
Total		\$2,546,200	\$212,187

West Basin Fixed Service Charges

Includes the operation costs from Public Information and Education, and Water Policy.

Public Information and Education	Water Policy	Total
\$4,808,954	\$2,657,730	\$7,466,684

Agency Name	3-Year Avg Potable Deliveries (AF)	Annual Charge	Monthly Charge
California American Water Co.	963	\$70,854	\$5,905
California Water Service - Dominguez	19,843	\$1,460,666	\$121,722
California Water Service - Hawthorne	3,307	\$243,409	\$20,284
California Water Service - Hermosa/Redondo	8,905	\$655,491	\$54,624
California Water Service - Palos Verdes	14,873	\$1,094,832	\$91,236
City of El Segundo	6,927	\$509,876	\$42,490
City of Inglewood	6,177	\$454,699	\$37,892
City of Lomita	1,876	\$138,131	\$11,511
City of Manhattan Beach	4,114	\$302,841	\$25,237
Golden State Water	17,530	\$1,290,420	\$107,535
L.A. Co. Water Works District No. 29	7,493	\$551,612	\$45,968
WRD - Dominguez Gap Barrier	9,426	\$693,852	\$57,821
TOTAL	101,432	\$7,466,684	\$622,224

FY 2025-26 Proposed Consolidated Budget – With 5 Rate Scenarios

Category	0%	5%	6%	7%	8%
	Scenario #1	Scenario #2	Scenario #3	Scenario #4	Scenario #5
REVENUES					
Operating Revenues	\$90,060,661	\$91,447,666	\$91,725,067	\$92,002,468	\$92,279,869
Investment Income Other Revenue	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
	\$12,320,727	\$12,320,727	\$12,320,727	\$12,320,727	\$12,320,727
Total Revenues	\$103,481,388	\$104,868,393	\$105,145,794	\$105,423,195	\$105,700,596
EXPENSES Operating Expenses	\$50,541,565	\$50,541,565	\$50,541,565	\$50,541,565	\$50,541,565
Salaries and Benefits	\$11,590,412	\$11,590,412	\$11,590,412	\$11,590,412	\$11,590,412
Overhead	\$4,568,190	\$4,568,190	\$4,568,190	\$4,568,190	\$4,568,190
Debt Service	\$21,995,850	\$21,995,850	\$21,995,850	\$21,995,850	\$21,995,850
Total Expenses	\$88,696,017	\$88,696,017	\$88,696,017	\$88,696,017	\$88,696,017
Net Operating Revenue/PAYGO	\$14,785,371	\$16,172,376	\$16,449,777	\$16,727,178	\$17,004,579
CAPITAL IMPROVEMENT PROGRAM (CIP)					
Rehabilitation and Repair (R&R)	\$24,104,977	\$24,104,977	\$24,104,977	\$24,104,977	\$24,104,977
New Capital Improvement Programs (CIP)	\$2,240,553	\$2,240,553	\$2,240,553	\$2,240,553	\$2,240,553
Total Capital Improvement Programs (CIP)	\$26,345,530	\$26,345,530	\$26,345,530	\$26,345,530	\$26,345,530
Less: Net Operating Margin/PAYGO	\$14,785,371	\$16,172,376	\$16,449,777	\$16,727,178	\$17,004,579
Less: Grants, Refineries, & Other Funds	\$7,455,959	\$7,455,959	\$7,455,959	\$7,455,959	\$7,455,959
Less: Cash Reserves	\$3,000,000	\$2,717,195	\$2,439,794	\$2,162,393	\$1,884,992
Less: Commercial Paper	\$1,104,200	-	-	-	-
Net	_	_	-	-	-
TOTAL EXPENDITURES	\$115,041,547	\$115,041,547	\$115,041,547	\$115,041,547	\$115,041,547



Next Steps



FY 2025-2026 Proposed Budget Workshop Schedule

Date	Time	Торіс
March 28, 2025	10:00 AM	Workshop #1: FY 2024-25 Financial Overview and Key Budget Drivers and FY 2025-26 Proposed Expenses
April 26, 2025	11:00 AM	Workshop #2: FY 2025-26 Proposed Detailed Budget Revenues, Expenses, and Rates
May 23, 2025	10:00 AM	Workshop #3: CIP, R&R and Funding Options
June 5, 2025	10:00 AM	Customer and Stakeholder Workshop
June 6, 2025	2:00 PM	Workshop #4: Proposed Budget Revenue, Expenses Rates, CIP, R&R and Funding Options
June 2025	TDB	Final Proposal: Budget, Rates & Charges



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